September 2019 · Strictly Private and Confidential



Alexandria Container and Cargo Handling Company

UIL OF

The Gateway to Egypt's Growing Economy

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Recent Developments



2018/19 in Review | Financial Performance Snapshot and Key Takeaways

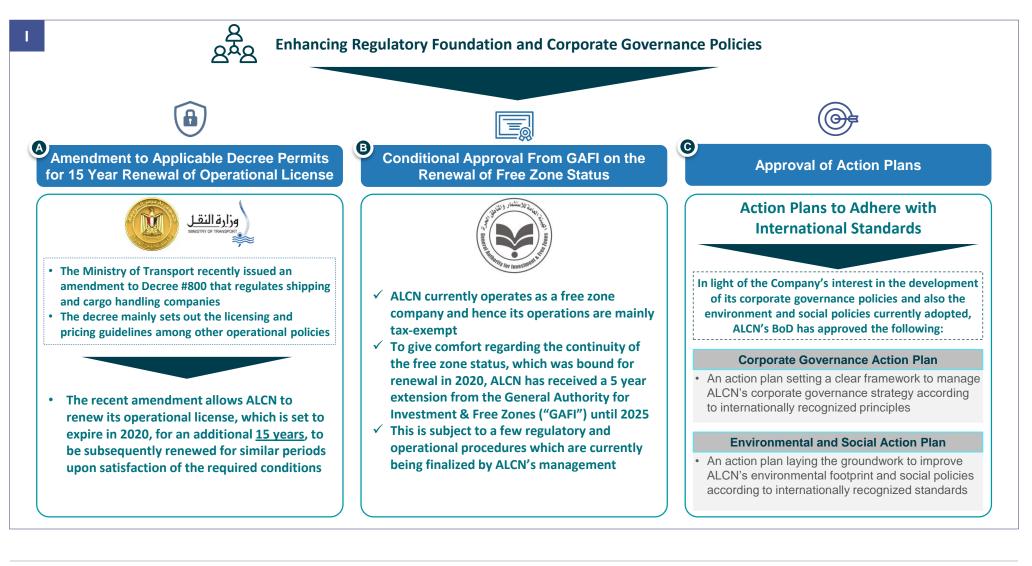
- Strong volume growth at ALCN of 11.9% vs. AICT of 9.0% in FY2018/2019
- This helped re-gaining market share
- EBITDA margins stabilized at 64.2%; healthy margins for the business of ALCN
- The decline in net profit is due to non-operational factors, namely:
- Interest Income declining by EGP 113 million⁽²⁾
- FX losses of EGP 102 million FY2018/2019 vs. EGP 13 million FY2017/2018
- The decline in Average Revenue per TEU is due to the lower tariffs in 9M2018/2019, however tariff increases in March helped improve Average Revenue per TEU in 4Q2018/2019

Operational and Financial Performance Snapshot							
EGPmn Unless Otherwise Stated	2017/18	2017/18 Adjusted ⁽¹⁾	2018/19	YoY Growth (%)			
Alexandria Port Throughput (Alexandria & Dekheila), (x '000)	1,589	1,589	1,757	10.58%			
ALCN Throughput, (x '000)	871	871	974	11.90%			
Utilization, (%)	58.04%	58.04%	64.94% ⁽³⁾	6.91%(4)			
Market Share (Alexandria Port), (%)	54.79%	54.79%	55.44%	0.65%(4)			
		, 1 1 1	1 1 1 1				
Total Revenues	3,015	2,772	2,890	4.27%			
EBITDA	2,087	1,843	1,855	0.63%			
EBITDA Margin, (%)	69.21%	66.50%	64.18%	(2.32%) ⁽⁴⁾			
Net Profit	2,447	1,968	1,802	(8.41%)			
Average Revenue per TEU, (USD)	\$195	180	\$168	(6.17%)			
Net Cash Balance	4,307	4,307	3,311	(23.13%)			

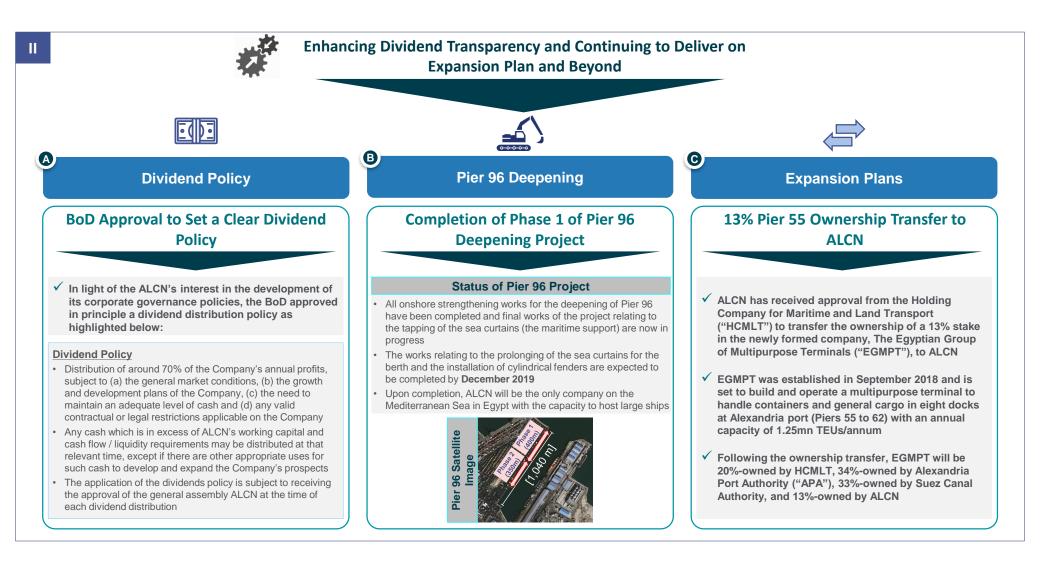
Note: FX used for translating One-off Compensation into EGP – EGP17.6. All growths and margins calculated on operational metrics (i.e. operational revenue / EBITDA / Net Profit) excluding compensation impact.

Note: (1) Adjusted for compensation received amounting to c.USD27.2mn, impacting the revenue with c.USD13.9mn (loss of revenue) and impacting the Net Profit with an additional c.USD13.4mn (repairment/securing of 2 cranes, sale of damaged crane). (2) Caused by a decrease in the cash balance on significant dividend distribution. (3) Only 600m out of a total 1,000m quay in Dekheila port are currently available due to on-going deepening to 16m which has an impact on the current utilization rate calculation; planned completion by end of 2019. (4) Calculated as variance between 2017/18 Adjusted and 2018/19.











Alexandria Containers & Cargo Handling Company Overview

ALCN is the Gateway to Egypt's Growing Economy

ALCN is Egypt's Leading⁽¹⁾ Container Handling Company, Serving as its Trade Gateway to the Mediterranean and Beyond



Source: Company Information and Filings, Economist Intelligence Unit, Alexandria Port Authority, Egypt Maritime Data Bank, Factset.

Note: (1) Leading in terms of market share. (2) Market capitalisation as of 15 August 2019. (3) HCMLT: Holding Company For Maritime & Land Transport. APA: Alexandria Port Authority. (4) Market share based on total gateway container volumes flowing through Alexandria out of all Egyptian terminals for CY 2017 and the company's share of container volumes in both Alexandria and Dekheila for CY 2017. (5) Cash Conversion calculated as (Operational EBITDA – Capex) / Operational EBITDA – (6) Includes EGP365.9mn of restricted cash. (7) Dividend Payout Ratio calculated as Dividends declared for distribution to shareholders / (current full year's Net Profit) i.e. 2017/18 dividends declared to shareholders (excluding employee share, which is required by law) divided by 2017/18 A Net Profit. Dividend Tield calculated as an torfit for 2017/18 (9) 2



Operator of Egypt's Leading⁽¹⁾ Gateway Container Terminals

ARKAS



EVERGREEM

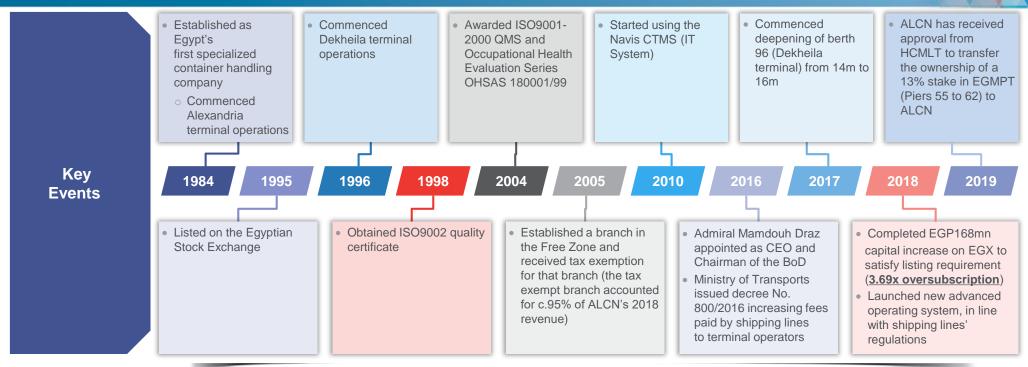
MAHONEY

Note:(1) Leading in terms of market share. (2) 2018/19 throughput breakdown.



Borchard Lines Ltd

Established Terminals with Long Standing Track Record



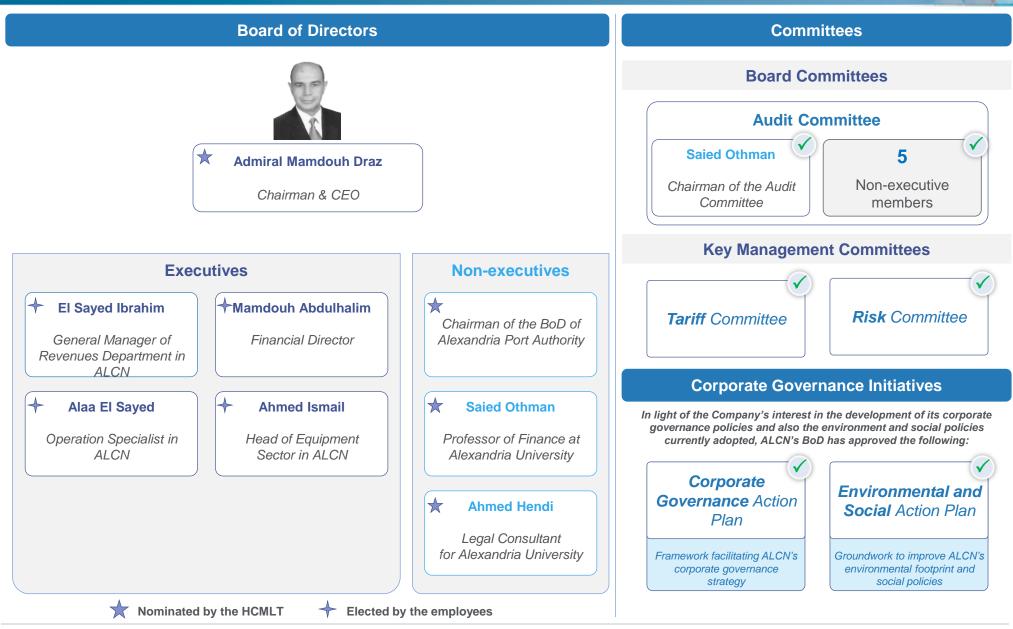


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Source: Company Information and Filings.

Note: (1) 2017/18A figures adjusted for crane accident compensation

Corporate Governance Structure



Source: Company Information and Filings.



Investment Highlights



Well-invested Infrastructure

7) Direct Exposure to Egypt's Unique Fundamentals



Offering Solid Growth, High Margins and Cash Generation



Strategic Location as Egypt's Key Gateway Terminal

ALCN is Strategically Located to Serve Egypt's ~100mn Population, and is the Country's Key Access Point to the Mediterranean and Europe

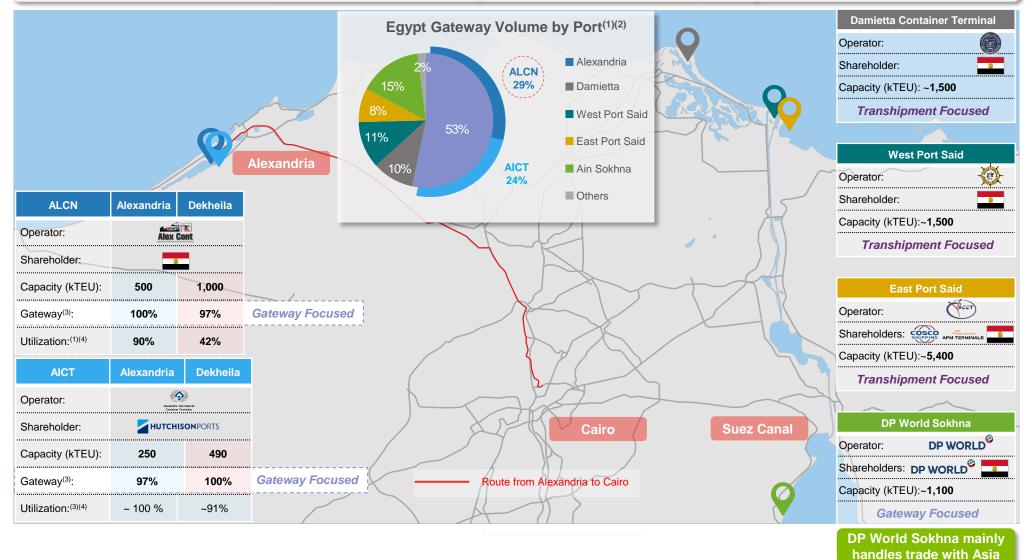




Source: Google Maps, World Population Review, Economist Intelligence Unit.

2 Established Position as Egypt's Leading Gateway Terminal Operator

Alexandria is Egypt's Leading Gateway Port with a 53% Share of Total Gateway Volume. ALCN with its 55% Share in Alexandria Handles 29% of all Gateway Container Volumes into the Country

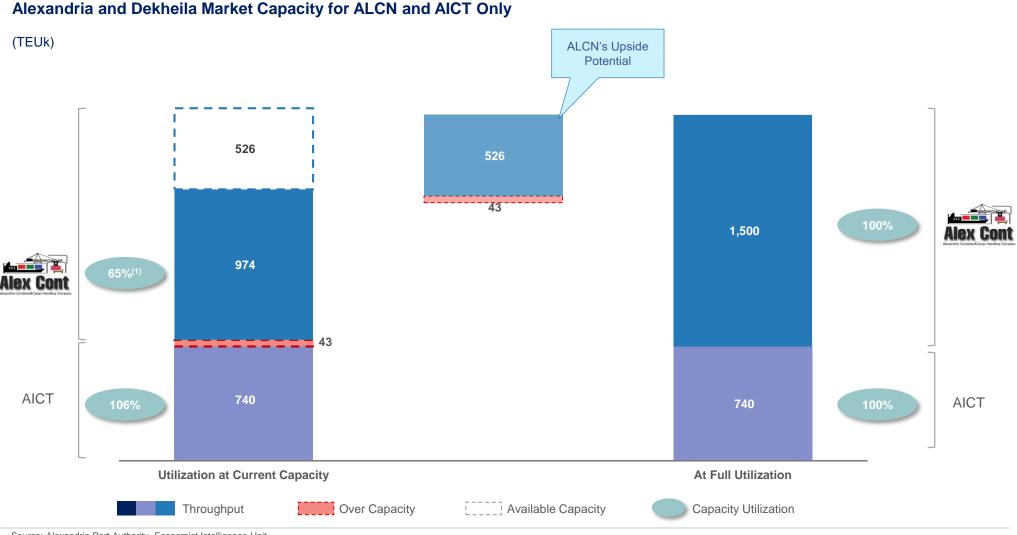


Source: Company Information and Filings, ALCN Management, Alexandria Port Authority, JICA Report, Egypt Maritime Data Bank, APT Terminals, JOC, Fairplay IHS, DP World Sokhna, Port Said Container and Cargo Handling Company. Notes: (1) Data as of 2017/18. (2) Does not account for Abu Qir port – no clarity on project details of Abu Qir port yet however the government has announced entering into an MOU with AICT. (3) Data as of 2016/17. (4) Capacity based on ALCN management guidance.



Well-positioned to Capitalize on Future Growth Potential (3)

ALCN is Well Positioned to Capitalize on Future Throughput Growth Given Significant Available Capacity



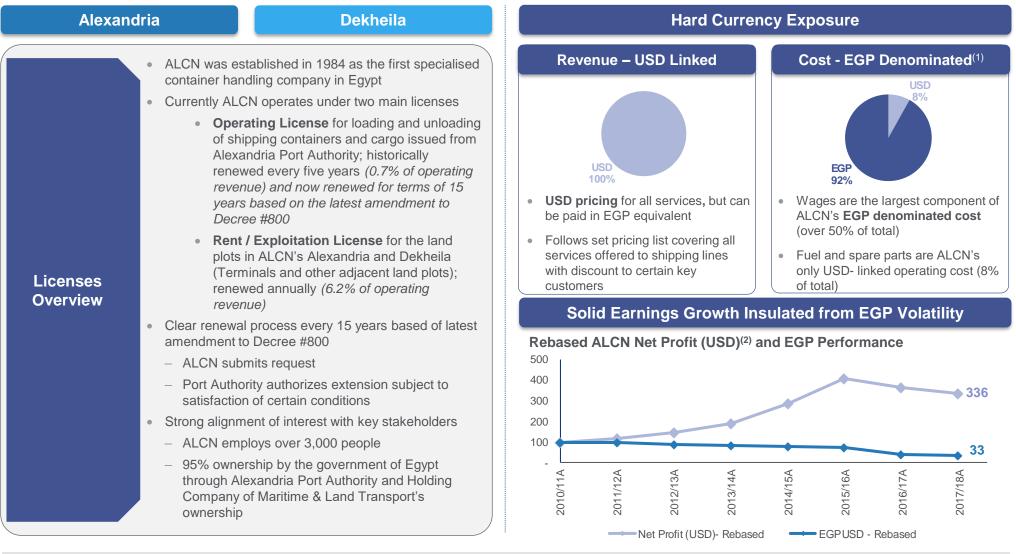
Source: Alexandria Port Authority, Economist Intelligence Unit.

Note: All figures are as of FY2018/19.

Note: (1) Only 600m out of a total 1,000m quay in Dekheila port are currently available due to on-going deepening to 16m which has an impact on the current utilization rate calculation; planned completion by end of 2019.



Attractive Infrastructure Asset With High Visibility Underpinned by Favourable Currency Exposure



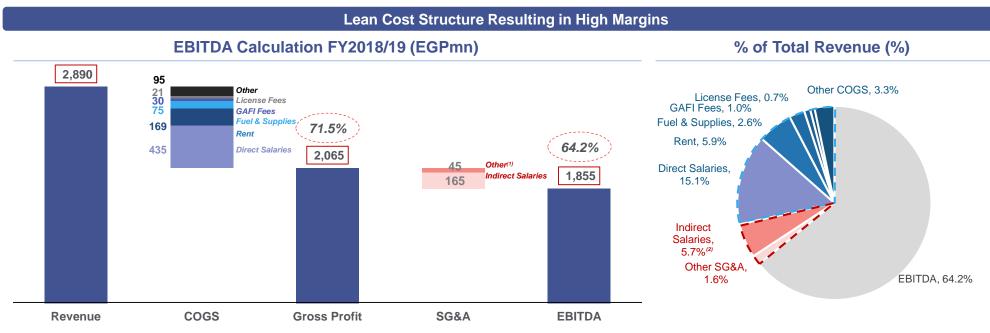
Source: Company Information and Filings

Note: (1) Based on average spare parts and fuels contribution to total operating costs in 2015/16A, 2016/17A and 2017/18A. (2) Translated based on EGPUSD of 5.5 in 2011/12A, 6.0 in 2012/13A. 6.5 in 2012/13A, 7.0 in 2013/14A 7.4 in 2014/15A, 8.2 in 2015/16A, 14.8 in 2016/17A and 17.8 in 2017/18A.



5 Lean Cost Structure Resulting in High Margins

Relatively Lean Cost Structure Driven by its Cost Composition and its Foreign Currency Inflows, ALCN has Realized Favorable Profitability Margins



Key items affecting ALCN's cost structure are salaries and rent

Salaries	Rent
Total salaries as a percentage of operating revenue	COGS rent represents charges paid to the Port Authority for rented space inside and outside the terminal
amounted to 20.8% in 2018/19, which remains competitive compared to other peers	 Rent outside the terminal (i.e. not part of the concession), is used to store containers (full and empty), provide container stripping and maintenance services among others
 Direct employees expenses have a large component that is linked to the productivity of the 	 There is limited space in the customs zone and the number of companies competing for space, has led to an increase in rental charges in the last several years
employees	 Rent for space inside the terminal is renewed annually whereas outside the terminal contracts are typically renewed monthly
In spite of the pressure on costs in 2018/19 as sa	laries rent and other cost items adjusted to inflation/EGP free-float ALCN's cost base remains competitive

In spite of the pressure on costs in 2018/19, as salaries, rent and other cost items adjusted to inflation/EGP free-float, ALCN's cost base remains competitive and is expected to support its current margin profile

Source: Company data

Note: Rental Area Sqm – 38.8km², Terminal Area Sqm – 569km², Employees – 3,097. Note: (1) Includes other rent expenses amount to 0.4% of operating revenues.



Well-invested Infrastructure



Well-invested Asset Base					
	Alexandria Terminal	Dekheila Terminal			
Revenue (EGPmn) ⁽¹⁾	1,551	1,339			
Capacity (m TEU)	0.5	1.0			
Throughput (kTEU) ⁽¹⁾	488	486			
Utilization ⁽¹⁾	97.5%	48.6% ⁽²⁾			
Terminal Area (m2)	163,000	406,000			
Storage Capacity (TEU)	15,500	27,000			
Quay Length (m)	531	1,040			
Quay Depth (m)	12	12–16 ⁽²⁾			
Gantry Cranes: Super Post Panamax (#) Post Panamax (#)	1 3	6 5			
RTG Crane (#)	11	18			
Heavy Top Lift (#)	18	17			
Light Top Lift (#)	9	7			
Heavy Duty Tractor with Trailer (#)	40	44			

Source: Company Information and Filings, Zoom Earth, World Population Review.

Note: (1) Data for the 2018/19 fiscal year. (2) Only 600m out of a total 1,000m quay currently available due to on-going deepening to16m which has an impact on the current utilization rate calculation; planned completion by end of 2019.



6 Well-invested Infrastructure (Cont'd)

Deepening of Pier 96 Dekheila Terminal

Phase I (400 meter): EGP200mn by 2019 Phase II (350 meter): EGP350mn by 2021

New Terminal Operating System Roll-out in 2019

Advanced Technology that is Designed to Meet Shipping Lines Growing Regulations

Investment in Terminal Assets 2016

5-Year Plan to upgrade and refurbish equipment

Pier 55 Ownership

Transfer of 13% Ownership in Pier 55

Other Initiatives

- Aimed at Allowing the terminals to accommodate the new generation of larger vessels
- Competitive positioning in Alexandria Port relative to competition
- Enhancing volumes; improving utilisation levels

4'

- Superior service offering to shipping lines
- Aimed at Increasing performance and utilisation of equipment by enhancing automation
- ✓ Facilitating land utilisation through the yard plan and control functions
- Enhancing service offering to clients through newly introduced function of investigating containers
- **Boosting operational efficiency** through additional features (e.g simulation)
- ✓ On Track: 90% of the envisaged plan has been completed after 3 years
- ✓ Young-aged equipment;
 - Over 25% of Large Cranes purchased in the last two years
- Expanding ALCN's capacity through the transfer of ownership of 13% stake in the newly formed company, EGMPT
- ✓ EGMPT is set to build and operate a multipurpose terminal (Piers 55 to 62) with an estimated annual capacity of 1.25mn TEUs/annum

Active Marketing Approach with Shipping Lines

Training & Development

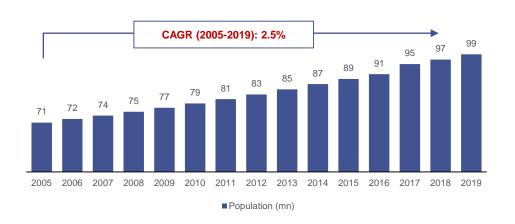
Port Renovation

1P



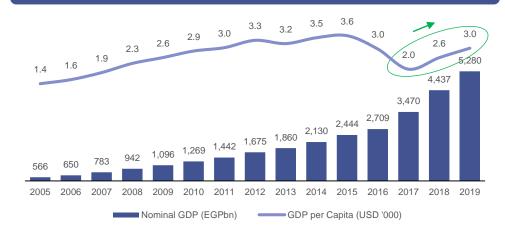
Oirect Exposure to Egypt's Unique Fundamentals

Supportive Demographics and Economic Growth Driving Economic Activity and Improving Spending Power

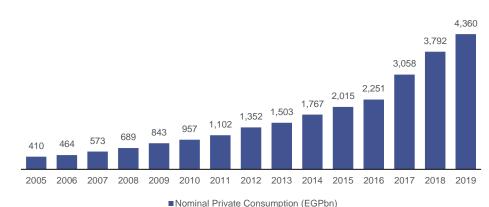


Large and Growing Population

Robust GDP Growth and Growing Income Levels



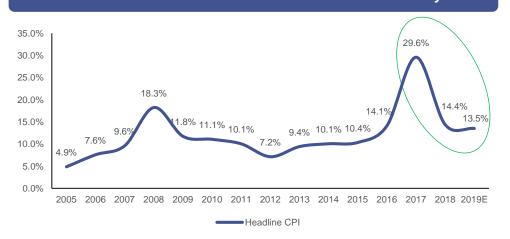
Growing Consumption is a Sign of an Improving Purchasing Power



vale Consumption (EGPDI)



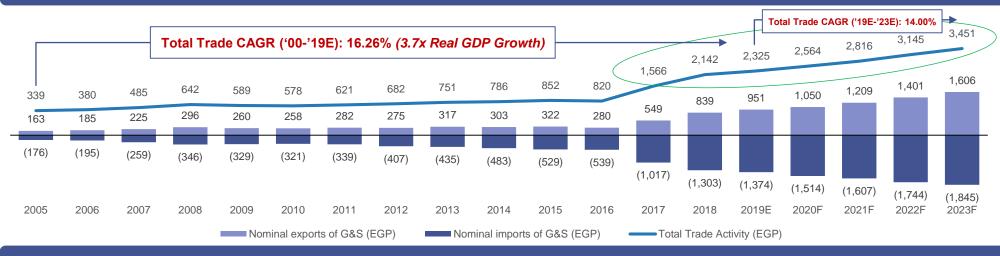
Decrease in Inflation Levels Amid Economic Recovery



Source: Economist Intelligence Unit, Bloomberg, CBE

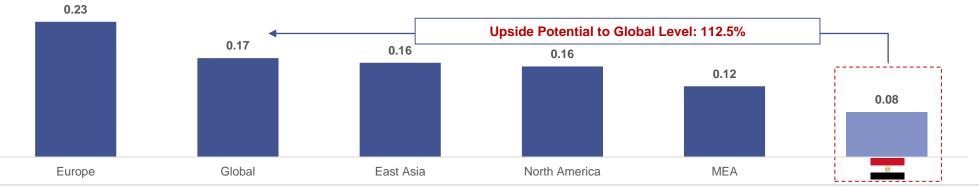
Direct Exposure to Egypt's Unique Fundamentals (Cont'd)

Recent Increase in Trading Activity with Further Growth Potential in an Underpenetrated Market



Increased Trading Activity on Import and Export Levels⁽¹⁾

Underpenetrated Market Providing Room for Growth (TEU / Capita) (FY2017)⁽²⁾⁽³⁾



Source: Company disclosures, Economist Intelligence Unit, Bloomberg, CBE, World Bank

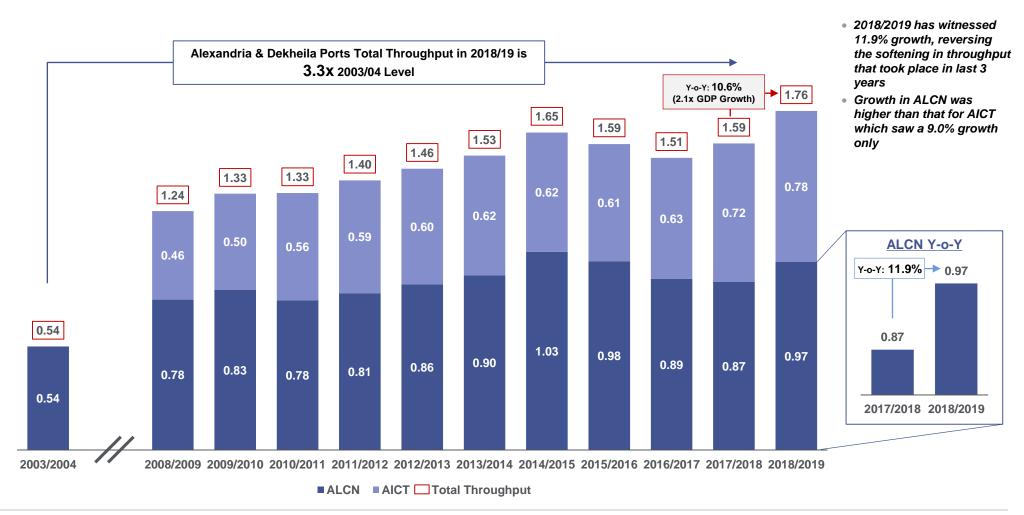
Note: (1) Value-based figures. (2) Calculated as the Median for total TEU for each country divided by their respective population. (3) Europe includes Netherlands, Spain, Italy, UK, Russia, Belgium, Denmark, France, Germany, Greece and Portugal. East Asia includes Malaysia, Japan, China and Indonesia. North America includes USA, Canada and Mexico. MEA includes KSA, Turkey and South Africa. Global includes all countries mentioned excluding Eqvpt.



⑦ Direct Exposure to Egypt's Unique Fundamentals (Cont'd)

Track Record of Growth Expected to Continue as Expected Improvements to Industry Dynamics Begin to Materialize

Alexandria and Dekheila Terminals' Throughput Evolution (TEU millions)

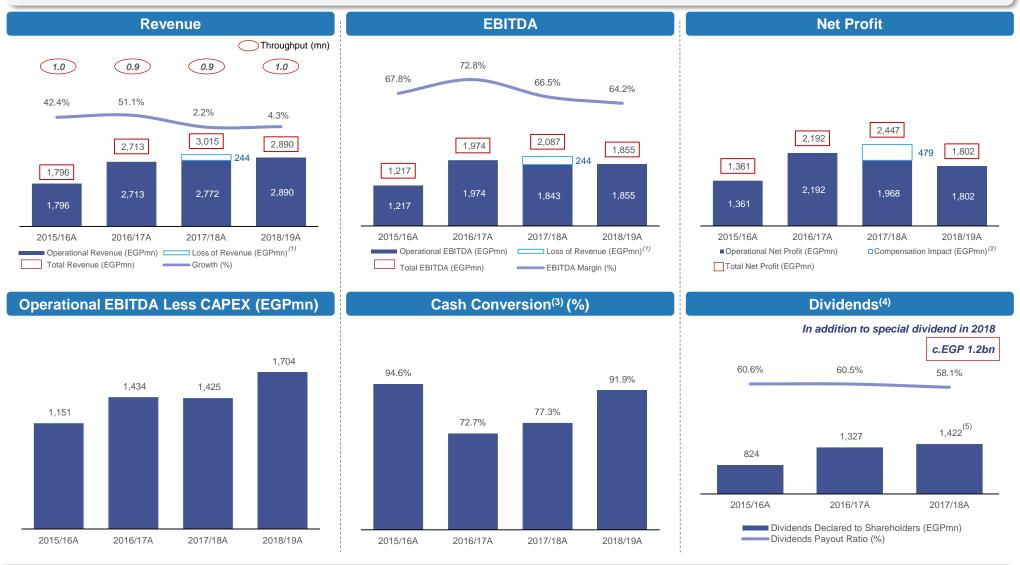




Source: Company data/disclosures,

8 Offering Solid Growth, High Margins and Cash Generation

Achieving Strong Operational and Financial Performance Enabling High Dividend Distribution in Recent Years

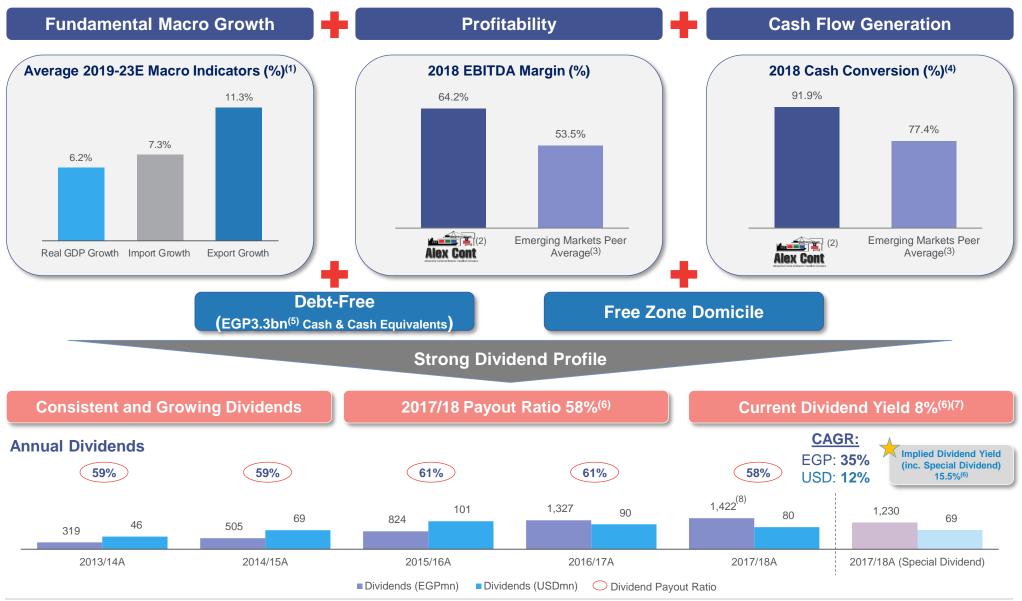


Source: Company data; Note: All growths and margins calculated on operational metrics (i.e. operational revenue / EBITDA / Net Profit) excluding compensation impact. Note: (1) c.USD13.9mn impact on Revenue level due to a crane accident compensation (loss of revenue). (2) c.USD27.2mn impact on Net Profit due to a crane accident compensation (loss of revenue) and repairment/securing of 2 cranes/sale of damaged crane). (3) Cash Conversion calculated as (Operational EBITDA – Capex) / EBITDA. (4) Dividends Payout Ratio calculated as Dividends declared for distribution to shareholders (current full year's Net Profit) i.e. 2017/18A dividends declared to shareholders (excluding employee share, which is required by law) divided by 2017/18A Total Net Profit. (5) Excludes special dividends distributed to shareholders in 2017/18A of c.EGP1.2billion



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Attractive Investment Proposition – Delivering Shareholder Value



Source: Company Information and Filings, Economist Intelligence Unit, Factset.

Note: (1) Economist Intelligence Unit forecasts. (2) For 2018/19. (3) Peers include: Piraeus Port, Global Ports Holding, DP World, Tallinna Sadam, Luka Koper, Adani, HPH Trust, ICTSI and Westports. (4) Cash Conversion calculated a (EBITDA - Capex) / EBITDA. (5) FY2018/19. Includes EGP385.9mn of restricted cash (6) Dividend Yield calculated as annual 2017/18 dividends declared to shareholders / market cap as of 15 August 2019. Dividend Payout Ratio calculated as Dividends declared for distribution to shareholders / (current full year's Net Profit) i.e. 2017/18A dividends declared to shareholders / excluding employee share, which is required by law) divided by 2017/18A Net Profit. (7) Dividend Yield does not account for the special dividend of EGP1.2bn paid in 2017/18. (8) Excludes special dividends distributed to shareholders in 2017/18A of c.EGP1.2billion





Appendix



Income Statement Highlights⁽¹⁾⁽²⁾

EGPmn Unless Otherwise Stated	2013/14A	2014/15A	2015/16A	2016/17A	2017/18A	2018/19A
EGP:USD (Average)	7.0	7.3	8.2	14.8	17.7	17.6
Total Revenues	893	1,261	1,796	2,713	3,015	2,890
Y-o-Y Growth, %	28.8%	41.2%	42.4%	51.1%	11.1%	(4.2%)
COGS (Ex. D&A)	(259)	(330)	(449)	(561)	(732)	(825)
COGS / Sales, %	29.0%	26.2%	25.0%	20.7%	24.3%	28.5%
Gross Profit	634	931	1,347	2,152	2,283	2,065
Y-o-Y Growth, %	33.9%	46.8%	44.7%	59.8%	6.1%	(9.5%)
GPM, %	71.0%	73.8%	75.0%	79.3%	75.7%	71.5%
SG&A (Ex. D&A)	(84)	(96)	(130)	(178)	(196)	(210)
Y-o-Y Growth, %	28.6%	15.3%	34.8%	36.9%	10.3%	7.2%
% of Revenue	(9.4%)	(7.6%)	(7.2%)	(6.6%)	(6.5%)	(7.3%)
EBITDA	551	835	1,217	1,974	2,087	1,855
EBITDA Margin, %	61.6%	66.2%	67.8%	72.8%	69.2%	64.2%
D&A	(47)	(53)	(51)	(66)	(118)	(141)
EBIT	504	782	1,166	1,908	1,969	1,714
EBIT Margin, %	56.4%	62.0%	64.9%	70.3%	65.3%	59.3%
Net Provisions	(13)	(20)	(11)	(34)	(57)	(30)
nterest Income (Expense)	44	52	75	192	328	215
FX Gains (Losses)	1	26	131	125	(13)	(102)
Capital Gains (Losses)	1	30	0	7	185	6
Other Income (Losses)	3	(10)	0	6	40	(0)
EBT	539	861	1,361	2,204	2,453	1,802
EBT Margin, %	60.4%	68.2%	75.8%	81.2%	81.3%	62.4%
ncome Taxes	(1)	0	0	(12)	(6)	0
Effective Tax Rate, %	(0.1%)	0.0%	0.0%	(0.5%)	(0.2%)	0.0%
Net Profit	539	861	1,361	2,192	2,447	1,802
Net Profit Margin, %	60.3%	68.2%	75.8%	80.8%	81.1%	62.4%

Source: Company Filings

Note: (1) Figures include one-off compensation due to crane accident in 2017/18 amounting to c.USD16.9mn (revenue impact of EGP244mn (c.USD13.9mn) and net profit impact of EGP298mn (c.USD16.9mn)). (2) Margins and growth calculations are based on unadjusted figures.



Balance Sheet Highlights

EGPmn Unless Otherwise Stated	2013/14A	2014/15A	2015/16A	2016/17A	2017/18A	2018/19A
EGP:USD (Year-End)	7.2	7.6	8.9	18.1	17.9	16.7
Fixed Assets	426	387	345	839	996	1,212
Projects Under Construction	6	22	84	155	151	159
Long Term Investments	62	13	15	14	14	15
Loans to Other Entities	0	0	0	0	0	9
Other Assets	12	10	9	7	6	12
Total Non Current Assets	506	432	453	1,016	1,167	1,408
Inventory	58	53	51	86	89	95
Letters of Credit	0	0	0	1	0	0
Clients and Accounts Receivable	58	92	134	227	143	147
Accrued Revenue	8	9	19	48	37	20
Prepaid Expenses	1	3	5	7	3	1
Due from Suppliers	6	3	5	2	3	2
Debtors & Other Debit Accounts	21	22	17	27	343	70
T-Bills	169	40	349	165	0	190
Cash & Cash Equivalents	616	1,295	1,785	3,432	4,307	3,121
Total Current Assets	937	1,518	2,365	3,993	4,925	3,646
Total Assets	1,443	1,950	2,818	5,009	6,092	5,054
Provisions	80	61	68	94	129	124
Due to Suppliers	19	23	27	45	97	47
Accounts Payable	11	25	38	43	19	17
Distributions Payable	369	576	938	1,509	2,845	0
Expenses Payable	23	35	93	137	145	178
Other Accounts Payable	8	9	5	62	46	53
Due to Customers	1	1	1	3	4	14
Total Current Liabilities	511	731	1,169	1,892	3,285	434
LT Loans & Other Accounts Payable	0	0	0	0	0	0
Total Non Current Liabilities	0	0	0	0	0	0
Total Liabilities	511	731	1,169	1,892	3,285	434
Paid In Capital	123	123	123	739	745	745
Reserves	809	1,096	1,518	1,587	2,031	2,009
Net Profit	0	0	0	0	0	1,802
Retained Earnings	1	0	7	791	31	63
Total Shareholder's Equity	933	1,219	1,649	3,117	2,807	4,620
Total Liabilities and Shareholder's Equity	1,443	1,950	2,818	5,009	6,092	5,054
Source: Company Filings						

Alex Cont

Source: Company Filings



Revenue Breakdown⁽¹⁾⁽²⁾

EGPmn Unless Otherwise Stated	2013/14A	2014/15A	2015/16A	2016/17A	2017/18A	2018/19A
EGP:USD (Average)	7.0	7.3	8.2	14.8	17.7	17.6
Gateway Storage	324.1	478.3	867.1	1,242.8	1,133.4	1,157.4
Gateway Handling - 'Discharging & Loading'	314.3	419.2	460.1	762.5	833.8	952.5
Yard Services	108.0	142.6	156.6	273.0	324.5	353.9
Dangerous Cargo	10.7	15.4	25.5	47.6	43.2	49.0
Admin Fees	22.2	41.6	48.6	73.9	84.5	92.5
Other	113.9	163.9	237.6	313.3	352.1	284.7
Total Revenues	893	1,261	1,796	2,713	2,772	2,890
у-о-у, %	28.8%	41.2%	42.4%	51.1%	2.2%	4.3%
Percentage of Total Revenues						
Gateway Storage, (%)	36.3%	37.9%	48.3%	45.8%	43.2%	40.0%
Gateway Handling - 'Discharging & Loading', (%)	35.2%	33.2%	25.6%	28.1%	36.6%	33.0%
Yard Services, (%)	12.1%	11.3%	8.7%	10.1%	11.7%	12.2%
Dangerous Cargo, (%)	1.2%	1.2%	1.4%	1.8%	1.6%	1.7%
Admin Fees, (%)	2.5%	3.3%	2.7%	2.7%	3.1%	3.2%
Other, (%)	12.8%	13.0%	13.2%	11.5%	3.9%	9.9%

Source: Company Filings

Note: (1) Figures exclude one-off compensation due to crane accident in 2017/18 amounting to c.USD16.9mn (revenue impact of EGP244mn (c.USD13.9mn) and net profit impact of EGP298mn (c.USD16.9mn)). (2) Growth calculations are based on adjusted figures.



